



Agenda Item No. (5)

**BOARD OF DIRECTORS MEETING**  
**FRIDAY, JANUARY 26, 2024**

**(5) CONSENT CALENDAR:**

**(A) Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of December 14, 2023;
- (2) Building and Operating Committee of December 14, 2023;
- (3) Finance-Auditing Committee of December 14, 2023;
- (4) Governmental Affairs and Public Information Committee of December 15, 2023; and,
- (5) Board of Directors Meeting of December 15, 2023

**Motion**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

- (1) Ratify Commitments and/or Expenditures
- (2) Ratify Previous Investments
- (3) Authorize Investments
- (4) Accept Investment Report, December 2023

**Resolution**

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December 14, 2023



**MINUTES OF THE TRANSPORTATION COMMITTEE/  
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Transportation Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA on Thursday, December 14, 2023, at 9:02 a.m., with Chair Hill presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:02 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[00:38 Minute Mark on the Audio Recording]**

**Committee Members Present (8):** Chair Hill; Directors Hernández, Moulton-Peters, Rabbitt, Rodoni, Snyder and Thier; President Thériault.

**Committee Member Absent (1):** Vice Chair Mastin.

**Other Directors Present (4):** Directors Cochran, Garbarino, Giudice and Grosboll.

**Committee of the Whole Members Present (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (7):** Directors Conroy, Dorsey, Engardio, Mastin, Pahre, Safai and Stefani.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Director of Planning Ron Downing; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 2**

Copies of all reports and presentations are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents/> or upon request from the Office of the District Secretary.

**(3) Report of District Advisory Committees [01:18 Minute Mark on the Audio Recording]**

**(a) Advisory Committee on Accessibility; (b) Bus Passengers Advisory Committee; (c) Ferry Passengers Advisory Committee; and (d) Pedestrian and Bicycle Advisory Committee**

The staff report was for informational purposes only and no action was taken.

**[01:42 Minute Mark on the Audio Recording]**

President Thériault stated that the Board had received a letter from the Marin County Bicycle Coalition (MCBC) regarding wayfinding and signage on the Golden Gate Bridge and requested the Committee review the letter.

Director Thier stated that she attended the public meeting regarding the San Rafael Transit Center (SRTC) project and she commended staff for the presentation.

**[Directors Hernández and Snyder arrived and the Committee became a Committee of the Whole.]**

**(4) San Rafael Transportation Center Replacement Project Update [03:00 Minutes Mark on the Audio Recording]**

Director of Planning Ron Downing spoke about the San Rafael Transportation Center Replacement (SRTC) project process and highlighted the Community Design Advisory Group (CDAG) role, process and focus on design. He acknowledged the work of District Project Manager Ray Santiago. He introduced District consultants, Adam Dankberg of Kimley Horn, and Mara Baum of Dialog Design who reviewed the presentation, which was for informational purposes and no action was taken.

Mr. Mulligan expressed appreciation for the District's partners including the City of San Rafael, Marin Transit, Sonoma-Marín Area Rail Transit (SMART) and Transportation Authority of Marin (TAM). He highlighted the role of the City. He spoke about the District's goal to ensure the new SRTC reflects the diversity of the community, and outlined the CDAG membership, which includes users, neighbors and people who are passing through the community. He expressed appreciation for CDAG's instrumental role in the process and thanked all the members for their input and participation. He spoke about the importance of the project and the SRTC's role as a gateway into the City of San Rafael.

**[21:50 and 23:28 Minutes Mark on the Audio Recording]**

Chair Hill expressed appreciation for the presentation.

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 3**

Directors Garbarino, Moulton-Peters, Rodoni and Hernández expressed appreciation for the community outreach.

Director Garbarino echoed Mr. Mulligan's comments and expressed appreciation for the community's participation in the process.

President Thériault expressed appreciation for the District's role in convening the CDAG. He requested feedback about the San Rafael Heritage letter, which was sent to Mr. Santiago, and provided comments about some further design elements that could possibly be included.

Mr. Mulligan spoke about the Whistlestop building design elements. He explained that there is a difference between the elements that are protected under Federal and State Historic Preservation Laws and those elements that are well-regarded by the community. He added that the design team has tried to capture the parts of the building that are representative of the initial structure in the conceptual design. Ms. Baum stated that the San Rafael Heritage letter was in reference to the work of the CDAG and the author was a CDAG participant who provided input throughout the process. Ms. Baum provided information about some of the challenges of trying to recreate historic aspects of a building with modern materials and spoke about other ways to reflect and represent history without actually trying to recreate it.

Director Thier spoke about the District's relationship with the City of San Rafael and expressed appreciation for the SRTC project. She expressed support for having an accessible restroom on the east side of the site as well as two accessible restrooms on the west side of the site. She also expressed support for President Thériault's comments about honoring historic elements. She expressed appreciation for the SRTC project team including Mr. Mulligan for his leadership, staff and the consultants.

Ms. Baum clarified that two restrooms, one accessible and one not accessible are planned for the west side of the lot and indicated that both restrooms could be accessible.

Director Moulton-Peters agreed with Director Garbarino's comments and expressed appreciation for the thorough process.

Director Rodoni encouraged the project team to continue to emphasize the community engagement process.

Director Hernández inquired about the status of CDAG, and continued opportunity for community engagement throughout the process through construction.

Mr. Mulligan confirmed that the project team would continue to engage with the community that will use the new SRTC.

Director Rabbitt commented about the challenges of historic preservation. He expressed appreciation for the SRTC project as currently envisioned. He advocated for choosing a

good design that will be more timeless.

The following individuals spoke under public comment: **[35:15 Minutes Mark on the Audio Recording]**

- Jeff Rhoads, Resilient Shore, San Rafael resident and CDAG member (in person)
- William Carney, Sustainable San Rafael and CDAG member (remotely)

**(5) Larkspur Ferry Service and Parking Expansion Progress Update [44:38 Minutes Mark on the Audio Recording]**

Director of Planning Ron Downing initiated the presentation and spoke about the project history. He reviewed the key District consultants including Jacobs, Apex Strategies, DLR Group, Civic Edge Consulting and CHS Consulting Group. He introduced David Dick of Jacobs who reviewed the presentation, which was for informational purposes and no action was taken.

Mr. Downing introduced additional team members including Robert Jansen of DLR Group, Lisbet Sunshine of Civic Edge Consulting and Chin-Hsin Shao of CHS Consulting Group.

Mr. Mulligan spoke about the project, the timeline and the Larkspur Ferry Terminal (LFT) constraints. He predicted that ridership would fully return and the District would eventually want to operate more than 42 ferry trips from Larkspur in a day. He framed key questions for the Board to consider, “How do you want people to travel from the North Bay to San Francisco? Do you want to give them the option of taking a boat?” He indicated that now is the time to anticipate and plan for that eventual demand.

**[Director Grosboll arrived.]**

**[1:12:25 Hour Mark on the Audio Recording]**

Directors Thier, Snyder, Hernández, and Rodoni, and Chair Hill expressed appreciation for the report and presentation.

Directors Snyder, Rabbitt and Rodoni expressed support for the study and project.

President Theriault inquired about the ownership and size of the overflow lot. He also inquired about the Bay Conservation and Development Commission (BCDC) boundary. In addition, he inquired about the overflow lot’s potential parking capacity, and its suitability to provide parking while a new parking structure is being built on the main lot. He further inquired about possible foundation issues on the overflow lot.

Mr. Mulligan confirmed that the District owns the overflow lot. He stated that BCDC boundary is 100 feet from the high tide line. He said that the overflow lot does provide the District with more options for staging construction.

Director Thier thanked the project team including consultants Jacobs, Apex Strategies, DLR Group, Civic Edge Consulting and CHS Consulting Group. She requested that the lot be designed to be less visible and inquired about the possibility of putting the parking lot

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 5**

underground. She suggested the consulting team reach out to the Marin Rowing Association regarding wake impacts.

Mr. Mulligan confirmed that a parking structure in the main lot would be hard to see because of its proximity to Wood Island, which is on top of a hill. He reviewed some of the cost and design challenges of putting the parking lot underground. He said the District has an established relationship with the Marin Rowing Association.

Director Moulton-Peters inquired about the team's planning for sea level rise, and the possibility of operating an autonomous vehicle (AV) between the overflow lot and the LFT.

Mr. Mulligan agreed an AV could work well between the overflow lot and the LFT. He indicated that the last mile connection is really a local matter, but the District could consider operating that connection. He compared the distance between the SMART station and LFT to other connection points such as those between the San Francisco Market Street stations and the Salesforce Transit Center.

Director Snyder expressed appreciation for the project. He inquired about the timeline to transition from Spaulding to catamaran vessels and asked how fast the new vessels will be able to travel.

Mr. Mulligan stated that the transition to all catamarans would depend on funding availability and California Air Resources Board (CARB) rules and replied that a catamaran could travel from Larkspur to San Francisco in about 30 minutes.

Director Giudice inquired about SMART's role in the project and studies regarding last mile delivery.

Mr. Mulligan said that SMART is not involved in the study. However, the station is adjacent to the District overflow lot and the District does refer to the placement of the potential parking lot. He responded that the District's core focus is to get some cars off the Bridge. However, if others provide funding, the District would have more flexibility to try other transportation approaches. He noted that the Cal Park Tunnel has helped facilitate access to the LFT.

Director Snyder inquired about how the District ensures that people in the lot are riding the Golden Gate Ferry.

Mr. Mulligan responded that the District implemented a paid parking program.

Director Grosboll inquired about the construction timeline for Option 1, and the number of parking spaces in each option.

Mr. Downing responded that a construction timeline and parking lot space quantities are not yet available at this stage of the project.

**TRANSPORTATION COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 6**

Director Rabbitt expressed appreciation for the study and support for retiring the Spaulding vessels. He spoke about the desirability of the parking structure being closer to the destination and the possibility of building lots in both locations.

Director Hernández requested additional information about sea level rise. She also inquired about an opportunity for the Board to discuss the possibility of building housing on one of the District properties.

Mr. Mulligan stated that under the law, the District is required to take into account sea level rise in the environmental review process. He confirmed that the District does have property in a number of locations, and the Federal Transit Administration has programs, which allow transit agencies to build transit-oriented development. He added that the District would be inclined to defer to the local community.

Director Rodoni inquired about the timeline for the project and how the strategic plan would inform this project.

Mr. Dick reviewed the timeline and Mr. Downing confirmed the timeline has been revised based on circumstances. Mr. Mulligan spoke about a District survey of customers who travel by Bridge, bus and ferry along the Highway 101 corridor. He also reviewed a survey the District is conducting with its partners of Marin Transit, Petaluma Transit, Santa Rosa CityBus and Sonoma County Transit.

Chair Hill commented about the recent agreement at the 2023 United Nations Climate Change Conference (COP28) and encouraged the project team to consider climate change.

The following individuals spoke under public comment: **[1:39:24 Hour Mark on the Audio Recording]**

- Matthew Hartzell, WTB-TAM, Larkspur City resident (in person)
- Susan Nawbary (remotely)
- Elise Semonian, City of Larkspur (remotely)
- Warren Wells, Marin County Bicycle Coalition (remotely)

**(6) Monthly Report on Bridge Traffic, Transit Ridership Trends, and Transit Service Performance [1:51:52 Hour Mark on the Audio Recording]**

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken.

**(7) Monthly Report on Activities Related to Marin Transit [1:52:41 Hour Mark on the Audio Recording]**

General Manager Denis Mulligan presented the staff report, which was for informational purposes only and no action was taken.

**(8) Public Comment**



There were no public comments.

(9) **Adjournment** [1:53:26 Hour Mark on the Audio Recording]

All business having been concluded, **Directors SNYDER/THIER** moved and seconded that the meeting be adjourned at 10:56 a.m.

**Carried**

Respectfully submitted,

Elbert Hill, Chair  
Transportation Committee

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December 14, 2023



**MINUTES OF THE BUILDING AND OPERATING COMMITTEE/  
COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:  
<https://www.goldengate.org/district/board-of-directors/meeting-documents>.**

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Building and Operating Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 14, 2023, at 11:03 a.m., with Chair Garbarino presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 11:03 a.m. **[00:23 Minutes Mark on the Audio Recording]**
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong. **[00:45 Minutes Mark on the Audio Recording]**

**Committee Members Present (5):** Chair Garbarino; Directors Cochran, Rabbitt and Thier; President Thériault.

**Committee Members Absent (3):** Directors Conroy, Mastin, and Pahre.

**Other Directors Present (6):** Directors Giudice, Grosboll, Hernández, Hill, Rodoni, and Snyder.

**Committee of the Whole Members Present (11):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (8):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí and Stefani.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 2**

Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Approve Actions Relative to the National Park Service Special Use Permit for Contract No. 2016-B-1, Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit [01:45 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented the staff report.

**[04:25 Minutes Mark on the Audio Recording]**

President Thériault spoke about the cell site revenue and how the income could be used.

Director Grosboll inquired about the process to use the cell site revenue.

Mr. Mulligan responded to the inquiries. He outlined how the cell site revenues are used. He stated that the District has an agreement with the National Park Service (NPS) that limits how cell site revenues will be used and includes a requirement to get approval. He added the District compensates the NPS for staff costs involved in monitoring the various projects where the revenue is used.

**(a) Action by the Committee**

Staff further recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/THIER** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve actions relative to the National Park Service Special Use Permit for construction Contract No. 2016-B-1, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit*, as follows:

- (i) Authorize execution of Amendment No. 2 to the permit extending the permit term to December 31, 2027;
- (ii) Approve an annual permit fee in an amount of \$48,717 for each year of the four years of the permit extension to be charged to Project #1526, *Golden Gate Bridge Physical Suicide Deterrent System* (Project #1526) capital project;

**BUILDING AND OPERATING COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 3**

- (iii) Authorize a \$194,868 budget increase in the FY 23/24 Bridge Division Capital Budget for Project #1526, to be funded with District cell site revenues, for a revised total Project #1526 budget of \$219,107,736; and,
- (iv) Authorize the General Manager to execute Amendment No. 2 to the permit with the terms and conditions outlined in the staff report.

This matter will be presented to the Finance-Auditing Committee for concurrence at its meeting of December 14, 2023.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
Refer to Finance-Auditing Committee Meeting of December 14, 2023**

- AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rodoni, Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.
- NOES (0):** None.
- ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Rabbitt, Safaí and Stefani.

**(4) Approve Actions Relative to the Golden Gate Bridge Physical Suicide Deterrent System Project [07:15 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented the staff report.

**(a) Action by the Committee**

Staff further recommended and the Committee concurred by motion made and seconded by **Directors THIER/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Building and Operating Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Project #1526, the *Golden Gate Bridge Physical Suicide Deterrent System Project* (Project #1526):

- (i) Authorize a \$4,200,000 increase in the Project #1526 budget to finance the contract administration and construction engineering by the District’s Engineering staff through approximately December 2024;
- (ii) Authorize execution of the Fourth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not-to-exceed \$1,108,305, for

continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2024; and,

- (iii) Authorize an increase in the amount of \$5,308,305 in the FY 23/24 Bridge Division Capital Budget, relative to Project #1526, to be financed with District reserves, for a revised total Project #1526 budget of \$224,416,041, with the understanding that this total budget amount assumes Board approval of the four-year extension cost of the National Park Service Special Use Permit for the Project presented in a separate staff report at this Committee meeting.

This matter will be presented to the Finance-Auditing Committee for concurrence at its meeting of December 14, 2023.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
Refer to Finance-Auditing Committee Meeting of December 14, 2023**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rodoni; Snyder and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Rabbitt, Safaí, and Stefani.

**(5) Status Report from Board Appointee(s) on Sonoma-Marin Area Rail Transit Board  
[10:31 Minutes Mark on the Audio Recording]**

Chair Garbarino provided a Sonoma-Marin Area Rail Transit (SMART) Board status report, which was for informational purposes only and no action was taken.

**[Director Rabbitt arrived.]**

**[13:52 Minutes Mark on the Audio Recording]**

Director Giudice thanked SMART, its General Manager Eddy Cummins, and members of the Metropolitan Transportation Commission (MTC) for touring Rohnert Park.

Director Rabbitt responded and commented about the tour and planned housing sites around the SMART stations in Novato, Petaluma, Rohnert Park and Santa Rosa, and the potential for increased train ridership.

**(6) Status Report on Engineering Projects [16:00 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented a status report, which was for informational purposes only and no action was taken.

**(7) Public Comment**

There were no public comments.

**(8) Adjournment [16:51 Minutes Mark on the Audio Recording]**

All business having been concluded, **Directors RABBITT/COCHRAN** moved and seconded that the meeting be adjourned at 11:20 a.m.

**Carried**

Respectfully submitted,

Patricia Garbarino, Chair  
Building and Operating Committee

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December 14, 2023



**MINUTES OF THE FINANCE-AUDITING COMMITTEE/  
COMMITTEE OF THE WHOLE**

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Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

The Finance-Auditing Committee/Committee of the Whole (Committee) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Thursday, December 14, 2023, at 11:23 a.m., with Chair Rabbitt presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 11:23 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

**Committee Members Present (7):** Chair Rabbitt; Directors Cochran, Giudice, Grosboll, Hernández and Rodoni; President Thériault.

**Committee Members Absent (1):** Vice Chair Pahre.

**Other Directors Present (3):** Directors Garbarino, Hill and Snyder.

**Committee of the Whole Members Present (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí, Stefani and Thier.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorneys Kimon Manolius and Molly Kaban; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Budget and Electronic

**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 2**

Revenue Director Jennifer Mennucci; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) Ratification of Previous Actions by the Auditor-Controller [00:50 Minute Mark on the Audio Recording]**

PFM Asset Management (PFM) Managing Director Monique Spyke presented the Investment Report.

**[Director Rodoni arrived, and the Committee became a Committee of the Whole.]**

Chair Rabbitt expressed appreciation for the report and commented on the economy.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approves the following actions:

- (i) There are no commitments and/or expenditures to ratify for the period of October 1, 2023 through November 30, 2023;
- (ii) Ratify investments made during the period October 17, 2023 through December 4, 2023;
- (iii) Authorize the reinvestment, within the established policy of the Board, of any investments maturing between November 7, 2023, and January 15, 2024, as well as the investment of all other funds not required to cover expenditures that may become available; and,
- (iv) Accept the Investment Report for October and November 2023.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

ABSENT (9): Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

(4) **Authorize Budget Adjustment(s) and/or Transfer(s)**

(a) **Budget Increase in the FY 23/24 Bridge Division Capital Budget for Project #1526 Golden Gate Bridge Suicide Deterrent System Construction Project, Relative to Extension of The National Park Service Special Use Permit [06:31 Minutes Mark on the Audio Recording]**

(i) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee\Committee of the Whole recommends, in concurrence with the Building and Operating Committee at its meeting on December 14, 2023, that the Board of Directors authorize and increase in the FY 23/24 Bridge Division Capital Budget, in the amount of \$194,868, relative to Project #1526, *Golden Gate Bridge Physical Suicide Deterrent System Construction*, to be funded from District's cell site revenues, to fund the permit fee associated with a four-year extension of the National Park Service Special Use Permit for construction Contract No. 2016-B-1, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit*.

**Action by the Board at its meeting of December 15, 2023 – Resolution Refer to Building and Operating Committee Meeting of December 14, 2023**  
**NON-CONSENT CALENDAR**

AYES (10): Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

NOES (0): None.

ABSENT (9): Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

(b) **Budget Increase in the FY 23/24 Bridge Division Capital Budget for Project #1526 Golden Gate Bridge Suicide Deterrent System Construction Project, for Additional Support Services [07:18 Minutes Mark on the Audio Recording]**

(i) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/GIUDICE** to forward the following recommendation to the

Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends, in concurrence with the Building and Operating Committee at its meeting on December 14, 2023, that the Board of Directors authorize an increase in the FY 23/24 Bridge Division Capital Budget, in the amount of \$5,308,305, relative to Project #1526, *Golden Gate Bridge Suicide Deterrent System Construction*, to be funded from District reserves, to support the continuation of administration and construction engineering by District Engineering staff and continuation of expert construction scheduling and estimating and claim evaluation services.

**Action by the Board at its meeting of December 15, 2023 – Resolution**  
**Refer to Building and Operating Committee Meeting of December 14, 2023**  
**NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

**(5) Authorize Actions Related to Grant Programs**

No actions required authorization.

**(6) Discussion Regarding Toll Options and Public Outreach Relative to a Potential Toll Increase on the Golden Gate Bridge [07:51 Minutes Mark on the Audio Recording]**

Director of Budget and Electronic Revenue Jennifer Mennucci presented the staff report, which was for informational purposes and no action was taken.

**[13:33 Minutes Mark on the Audio Recording]**

President Thériault inquired about the five-year projected budget shortfall of \$220 million, and a possible toll increase of \$0.75 to fully fund the shortfall.

Director Grosboll inquired about the amount of revenue raised from the last \$0.35 toll increase, and staff's traffic assumptions related to possible toll increase options. He requested toll information for other Bay Area bridges and any bridges with higher tolls.

Director Hill requested information about other bridges with a demographic similar to the Golden Gate Bridge customers.

Director Hernández expressed appreciation for the report and inquired about people who

change travel modes as a result of higher tolls. She said her goal is to ensure that other less expensive modes of travel are available to those who cannot afford the higher tolls.

Chair Rabbitt inquired about the District's contribution to bus and ferry transit funding.

Ms. Mennucci and Mr. Mulligan responded to the inquiries. Mr. Mulligan stated that the District would not try to fund the budget shortfall solely with tolls, and the strategic planning effort is a way to help identify opportunities to increase revenue and reduce expenses. Ms. Mennucci confirmed the District has raised about \$100 million from the most recent toll increase in the past four and a half years. Mr. Mulligan spoke about the District's Clipper Start program, which is a means based fare program that makes discounts available to those who qualify. He reviewed the Board's mission statement, which states that the District will contribute to bus and ferry transit to the extent resources are available.

**[19:18 Minutes Mark on the Audio Recording]**

The following individual spoke under public comment:

- Director Mastin, as a member of the public, Board Director and Mendocino County resident (remotely)

(7) **Authorize Execution of On-Call Professional Services Agreements Relative to Contract No. 2023-B-092, Consulting Services for Tolling, Electronic Payments and Data Analysis** **[20:47 Minutes Mark on the Audio Recording]**

Attorney Manolius explained that due to an administrative oversight, the proposers did not receive the staff recommendation 72 hours in advance of the meeting for Item Nos. 7 and 10. As a result, the Committee has to include language in the recommendations that the approval is contingent upon the District receiving no award protests by Monday, December 18, 2023. If one is received, the Board will consider the protest at a future meeting.

Director of Budget and Electronic Revenue Jennifer Mennucci presented the staff report, and confirmed the contract title of Contract No. 2023-B-092, *Consulting Services for Tolling, Electronic Payments and Data Analysis*.

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GROSBOLL/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

As long as no award protests are received by Monday, December 18, 2023, the Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors authorize execution of On-Call Professional Services Agreements Relative to Contract No.

**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 6**

2023-B-092, *Consulting Services for Tolling, Electronic Payments and Data Analysis*, as follows:

- (i) Authorize Execution of Professional Services Agreements relative to Contract No. 2023-B-092, with the following firms:

<b>FIRM</b>	<b>CITY/STATE</b>	<b>CATEGORIES*</b>
Arcadis IBI Group	San Francisco, CA	A-E, H
AtkinsRealis USA, Inc.	San Francisco, CA	All
Clevor Consulting Group	Portland, OR	H
Deloitte Consulting LLP	San Francisco, CA	C,D,G
Four Nines Technologies	Corte Madera, CA	A,C,D,H
HNTB Corporation	Oakland, CA	All
HDR	Walnut Creek, CA	All
Jacobs Engineering Group Inc.	San Francisco, CA	A,B,C,D,E,H
RS&H California, Inc.	San Francisco, CA	All
Silicon Transportation Consultants	Kirkland, WA	All
WSP USA, Inc.	San Francisco, CA	A-E & H

\*As detailed in the staff report of the Finance-Auditing Committee/Committee of the Whole meeting of December 14, 2023.

These firms will provide a wide variety of specialized on-call project management, technical, and professional support functions related to the implementation and operation of a new replacement toll system, implementation and ongoing support for the Clipper fare collection system and data analysis for electronic revenue collection and District finances. Each Agreement will be for a five-year term with five additional one-year option terms to be exercised by the General Manager if in the Golden Gate Bridge, Highway and Transportation District’s (District’s) best interest, as determined by the General Manager. While there is no guaranteed compensation to any one firm, the total aggregate not-to-exceed amount over the entire term of all agreements, including all option terms, is \$20 million.

- (ii) Authorize the General Manager to issue individual task orders to the above listed firms up to the total aggregate approved amount if the task orders are within the contract scope, within the approved contract amount and if funding is available within the District's annual budget. All executed task orders will be presented to the Board’s Finance-Auditing Committee in the Quarterly Reports on Procurements Under the General Manager’s Authority.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

- (8) **Authorize Execution of a Fourth Amendment to the Services Agreement with VHT Star Star, LLC Relative to Contract No. 2013-B-11, Mobile Direct Response Network Services to Enable Mobile Messaging for Toll Information for All Electronic Tolling** [24:52 Minutes Mark on the Audio Recording]

Director of Budget and Electronic Revenue Jennifer Mennucci presented the staff report.

[26:18 Minutes Mark on the Audio Recording]

President Thériault stated that he tested the system and can confirm the French translation.

(a) **Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GROSBOLL/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors authorize the execution of the Fourth Amendment to the Services Agreement with VHT Star Star, LLC dba StarStar Mobile, relative to Contract No. 2013-B-11, *Mobile Direct Response Network Services to Enable Mobile Messaging for Toll Information for All Electronic Tolling*, for a total not-to-exceed amount of \$125,000 (up to \$25,000 per year), for the use of the Star Star phone number and application services for an additional one year with four one-year options, to be exercised at the discretion of the General Manager if deemed in the Golden Gate Bridge, Highway and Transportation District's (District) best interest. There are sufficient funds in the FY 23/24 District Division Operating Budget for the current term and that sufficient funds will be included in future year's budgets as necessary.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

- (9) **Approve Establishment of a New Project, Spaulding Drydocking and Capital Improvements, in the FY 23/24 Ferry Division Capital Budget** [26:46 Minutes Mark on the Audio Recording]



Deputy General Manager/Ferry Division Michael Hoffman presented the staff report.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/HERNÁNDEZ** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve establishing a new Ferry Division Capital Project, Project #2447, *Spaulding Drydocking and Capital Improvements*, in the Fiscal Year 23/24 Ferry Division Capital budget in the amount of \$6,624,000.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

**(10) Authorize Execution of On-Call Contracts Relative to Request for Proposals No. 2023-D-075, Grants Management Professional Services [28:35 Minutes Mark on the Audio Recording]**

Attorney Manolius stated that like Item No. 7, the proposers did not receive the staff recommendation 72 hours in advance of the meeting for Item No. 10. As a result, the Committee has to include language in this recommendation that the approval is contingent upon the District receiving no award protests by Monday, December 18, 2023. If one is received, the Board will consider the protest at a future meeting.

Auditor-Controller Joseph Wire presented the staff report.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GROSBOLL/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**



**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 9**

As long as no award protests are received by Monday, December 18, 2023, the Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors authorize the execution of three on-call contracts relative to Request for Proposals No. 2023-D-075, *Grants Management Professional Services*, with Villa Civil, APC of Encinitas, CA, Haley & Aldrich of San Jose, CA and WSP USA of San Francisco, CA, to provide on-call professional support services for a three-year term, with two additional one-year options, to be exercised at the General Manager's discretion, for a total aggregate not-to-exceed amount of \$800,000 over the entire term for all three contracts, including both option terms, provided funding is available within the Golden Gate Bridge, Highway and Transportation District's annual budget.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

**(11) Approve Actions Relative to Project No. 2413, *Kronos Electronic Timekeeping System Upgrade* [30:38 Minutes Mark on the Audio Recording]**

Auditor-Controller Joseph Wire presented the staff report.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GROSBOLL/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors approve the following actions relative to Project No. 2413, *Kronos Electronic Timekeeping System Upgrade*:

- (i) Authorize the General Manager to execute Contract No. 2023-D-107, *Workforce Management System*, with UKG Kronos Systems, LLC, in an amount not-to-exceed \$345,950, which includes \$57,950 for the upgrade and migration of the District's Kronos Electronic Timekeeping System from the Workforce Central version to the new Dimensions version and \$288,000 for the first five years of maintenance and support;

- (ii) Establish a new capital project, Project #2413, *Kronos Electronic Timekeeping System Upgrade*, for the upgrade of the Kronos Electronic Timekeeping System, with a budget total of \$406,840. This amount includes professional services expenses, staff costs, contingencies and the first year of maintenance as detailed in the Fiscal Impact section of this report; and,
- (iii) Authorize the General Manager to approve additional amendments to Contract No. 2023-D-107 to provide for future years' annual recurring maintenance and support for the Kronos Electronic Timekeeping System beyond the initial five five-year term, at the current annual fee of \$57,600, subject to an annual cost increase not to exceed 8%, if funding is in the budget and if such renewals are deemed to be in the Golden Gate Bridge, Highway and Transportation District's best interest.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

**(12) Receive the Independent Auditor's Annual Comprehensive Financial Report for the Year Ending June 30, 2023, as Submitted by Eide Bailly, LLP [32:28 Minutes Mark on the Audio Recording]**

Auditor-Controller Joseph Wire introduced the staff report, expressed appreciation to the auditing team, and confirmed that the auditors' opinion is unqualified.

Ahmad Gharaibeh of Eide Bailly LLP presented the report and reviewed the audit process and timeline. He expressed appreciation for staff's contributions to the process.

**[35:33 Minutes Mark on the Audio Recording]**

Chair Rabbitt expressed appreciation for the audit team's work.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/COCHRAN** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

**FINANCE-AUDITING COMMITTEE/COMMITTEE OF THE WHOLE  
DECEMBER 14, 2023/PAGE 11**

The Finance-Auditing Committee/Committee of the Whole recommends the Board of Directors receive the Independent Auditor’s financial reports as submitted by Eide Bailly, LLP, for the following:

- (i) The Annual Comprehensive Financial Report) for the year ending June 30, 2023; and,
- (ii) The Independent Auditor’s Communication Letter regarding matters related to the audit.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

**(13) Receive the Independent Auditor’s Single Audit Report for the Year Ending June 30, 2023, as Submitted by Eide Bailly, LLP [36:20 Minutes Mark on the Audio Recording]**

Eide Bailly LLP team leader Ahmad Gharaibeh spoke about the audit goals, which include confirming that the District complied with federal requirements, and stated his team of auditors gave the District a “clean opinion.”

**[37:05 Minutes Mark on the Audio Recording]**

Chair Rabbitt expressed appreciation for the report and the team’s work.

President Thériault commented about the Annual Comprehensive Financial Report (ACFR) (page 28), pointed out a date and suggested that the reference be updated before the document is published.

Mr. Wire responded that staff noted the date and will update the document before it is published.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors GIUDICE/GROSBOLL** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Board of Directors receive the Independent Auditor's Single Audit Report for the year ending June 30, 2023, as submitted by Eide Bailly, LLP.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

**(14) Receive the Annual Report of the OPEB Retirement Investment Trust Board [39:40  
Minutes Mark on the Audio Recording]**

Auditor-Controller Joseph Wire presented the staff report. He confirmed that the Trust is in compliance with its Investment Policy and pointed out the Compliance Certificate (page 109 of the meeting materials). He said the OPEB Trust Board found that U.S. Bank has provided good customer service and PFM Asset Management has had consistent success with the investment returns.

**[41:101 Minutes Mark on the Audio Recording]**

Chair Rabbitt spoke about how the District has been well served by the OPEB Trust and its performance. He expressed appreciation for all those who are involved.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors COCHRAN/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

The Finance-Auditing Committee/Committee of the Whole recommends that the Golden Gate Bridge, Highway and Transportation District receive the Annual Report of the OPEB Retirement Investment Trust Board. This report summarizes the OPEB Retirement Investment Trust Board's annual review of its investment policy, service personnel and Charter.

**Action by the Board at its meeting of December 15, 2023 – Resolution  
NON-CONSENT CALENDAR**

**AYES (10):** Directors Garbarino, Giudice, Grosboll, Hernández, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (9):** Directors Conroy, Dorsey, Engardio, Mastin, Moulton-Peters, Pahre, Safaí Stefani and Thier.

**(15) Status Report on the FY 23/24 Budget [41:56 Minutes Mark on the Audio Recording]**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. He highlighted that the budget remains balanced with the use of one-time federal funds.

**(16) Monthly Review of Golden Gate Bridge Traffic/Tolls and Bus and Ferry Transit Patronage/Fares (for Four Months Ending October 2023) [42:29 Minutes Mark on the Audio Recording]**

Auditor-Controller Joseph Wire presented the staff report, which was for informational purposes only and no action was taken. He stated the report is in line with the reports for the prior three months (page 121).

**(17) Monthly Review of Financial Statements (for Four Months Ending October 2023) [42:59 Minutes Mark on the Audio Recording]**

**(a) Statement of Revenue and Expenses**

**(b) Statement of Capital Programs and Expenditures**

Auditor-Controller Joseph Wire presented the staff reports, which were for informational purposes only and no actions were taken. He reviewed FY 23/24 revenue and expenses, (page 129) and indicated the District's revenue is still higher than expenses. He pointed to the Capital Report (page 139).

Chair Rabbitt stated that he would like to take Public Comment out of order before Closed Session. The Committee members did not object.

**(18) Public Comment**

There were no public comments.

**(19) Closed Session [44:58 Minutes Mark on the Audio Recording]**

Attorney Kimon Manolius, at the request of Chair Rabbitt, stated that the Committee would convene in Closed Session, as permitted by the Brown Act, to discuss the following matters listed on the Agenda as Item Nos. 18.a. and 18.b:

**(a) Conference with Legal Counsel – Existing Litigation  
Pursuant to Government Code Section 54956.9(a)**

Report of Athens Administrators, Inc.

(i) *Chase Tatum v. Golden Gate Bridge, Highway and Transportation District.*

(b) Conference with Legal Counsel – Pending Litigation

Pursuant to Government Code Section 54956.9(a)

Report of Hanson Bridgett, LLP

(i) *Gregory McCulloch v. Golden Gate Bridge, Highway and Transportation District, San Francisco Superior Court, Case No. CGC-21-596814.*

**[46:03 Minutes Mark on the Closing Audio Recording]**

After Closed Session, Chair Rabbitt called the meeting to order in Open Session with a quorum present. Attorney Kimon Manolius stated that the Committee had met in Closed Session, as permitted by the Brown Act, to discuss the above listed matters. He reported that with regard to Item No. 18.a., the Committee provided guidance about how to proceed with the matter, and with regard to Item No. 18.b., the Committee authorized a settlement of \$300,000.

(20) **Adjournment [46:32 Minutes Mark on the Audio Recording]**

All business having been concluded **Directors GIUDICE/SNYDER** moved and seconded that the meeting be adjourned at 12:21 p.m.

**Carried**

Respectfully submitted,

David Rabbitt, Chair  
Finance-Auditing Committee

DAR:AMK:EIE:tnm

December 15, 2023



**MINUTES OF THE**  
**GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE**  
**/COMMITTEE OF THE WHOLE**

**These minutes are supplemented by the audio recording that is posted online at:**

**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**.

Honorable Board of Directors  
Golden Gate Bridge, Highway  
and Transportation District

Honorable Members:

A meeting of the Governmental Affairs and Public Information Committee (Committee)/Committee of the Whole of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, December 15, 2023, at 9:00 a.m., with Chair Cochran presiding. A remote audio option for public participation was available.

- (1) **Call to Order:** 9:00 a.m.
- (2) **Roll Call:** Secretary of the District Amorette M. Ko-Wong.

**Committee Members Present (7):** Chair Cochran; Vice Chair Snyder; Directors Garbarino, Giudice, Hill and Rodoni; President Thériault.

**Committee Members Absent (1):** Director Stefani.

**Other Directors Present (5):** Directors Grosboll, Hernández, Moulton-Peters, Pahre and Rabbitt.

**Committee of the Whole Members Present (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Committee of the Whole Members Absent (7):** Directors Conroy, Dorsey, Engardio, Mastin, Safaí, Stefani, and Thier

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General



**GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE/  
COMMITTEE OF THE WHOLE  
DECEMBER 15, 2023/PAGE 2**

Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

A copy of the report is available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**(3) State Update from the District's Legislative Advocates, Platinum Advisors, LLC [00:50 Minutes Mark on the Audio Recording]**

Beau Biller of Platinum Advisors, LLC presented the State Update. He highlighted some of the key legislative leadership changes including some in the Bay Area delegation. He spoke about Senate Bill (SB) 125, the Transit Transformation Task Force and the Task Force's role to develop policy recommendations about transit and publish a report.

He overviewed some bills from the 2023 session including SB 286 and Assembly Bill 1373. He spoke about the State's latest budget restrictions and its efforts to rein in spending.

Mr. Mulligan added to his report. He expressed appreciation for Platinum Advisors' representatives and their work on the District's behalf. He spoke about how opportunities in which District staff can discuss priorities with the Bay Area delegation. He also spoke about incoming Chair Assemblymember Lori Wilson, her advocacy for ferry and transportation, and her focus on equity.

**[13:55 Minutes Mark on the Audio Recording]**

Director Snyder commented about the offshore wind development, which could lead to increased development of port infrastructure.

Director Hill inquired about the potential effect of the Native Americans on the offshore wind farms.

Chair Cochran inquired about the potential effect of the declining gas tax revenues on transit.

Director Snyder inquired about the State's Rainy Day Fund.

Mr. Biller and Mr. Mulligan responded to the Directors' inquiries. Mr. Mulligan commented that the offshore wind farms are built to help meet the State's energy requirements. Mr. Biller spoke about laws related to environmental considerations of large energy generation projects. He acknowledged that California Native Americans are a sizable and key stakeholder group. He said that the declining gas tax revenues will be a long-term policy issue.

**(4) Approve the Implementation of the District's 2024 Legislative Platform [20:00 Minutes Mark on the Audio Recording]**



General Manager Denis Mulligan presented the staff report. He expressed appreciation for federal funding and money from SB 125 through Metropolitan Transportation Commission (MTC). He highlighted some key legislative priorities including obtaining funding for the Seismic Retrofit project and converting the Larkspur ferry channel into a federal channel. He reviewed legislation staff is monitoring and spoke about working with other agencies on shared goals.

**[25:42 Minutes Mark on the Audio Recording]**

Director Snyder inquired about the frequency of dredging the Larkspur ferry channel and the District's typical funding sources for the effort.

Director Garbarino expressed appreciation for the legislative platform.

Director Rabbitt commented about other options for decreasing the cost of the dredging work.

Director Snyder commented about the dredging contractors in the area. He inquired about a possible MTC regional measure for transportation.

Director Rabbitt stated that MTC has done some polling about a possible MTC regional transportation measure and the possibility of revisioning transit in the Bay Area.

Director Snyder inquired about the necessity of passing Assembly Constitutional Amendment 1 Local government financing: affordable housing and public infrastructure: voter approval (ACA-1) to fund transportation.

Director Moulton-Peters provided additional information about the MTC polling regarding a possible regional transportation measure.

Directors Rabbitt and Garbarino commented about the generational and cyclical changes that could possibly affect voter sentiments.

Mr. Mulligan responded to the Directors' inquiries. He thanked Ms. Ko-Wong for her contribution to the District's efforts on legislative matters. He spoke about the challenges of dredging. He outlined ACA-1, and different ways to get measures on the ballot that would decrease the amount of votes required. He reviewed possible funding sources and spoke about people's concern about the tax benefitting their community.

**(a) Action by the Committee**

Staff recommended and the Committee concurred by motion made and seconded by **Directors SNYDER/GIUDICE** to forward the following recommendation to the Board of Directors for its consideration:

**RECOMMENDATION**

**GOVERNMENTAL AFFAIRS AND PUBLIC INFORMATION COMMITTEE/  
COMMITTEE OF THE WHOLE  
DECEMBER 15, 2023/PAGE 4**

The Governmental Affairs and Public Information Committee/Committee of the Whole recommends that the Board of Directors approve the implementation of the 2024 Legislative Platform as attached to this report.

**Action by the Board at its meeting of December 15, 2023 – Resolution**

**AYES (12):** Directors Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni and Snyder; Second Vice President Hill; First Vice President Cochran; President Thériault.  
**NOES (0):** None.  
**ABSENT (7):** Directors Conroy, Dorsey, Engardio, Mastin, Safaí, Stefani and Thier.

**(5) Public Comment**

There was no Public Comment.

Before the meeting adjourned, Mr. Biller stated that the State has about \$26 billion in its Rainy Day Fund.

**(6) Adjournment [40:00 Minutes Mark on the Audio Recording]**

All business having been concluded, **Directors HERNANDEZ/RABBITT** moved and seconded that the meeting was adjourned at 9:40 a.m.

Respectfully submitted,

Gerald Cochran, Chair  
Governmental Affairs and Public Information Committee

GC:AMK:EIE:tnm

**GOLDEN GATE BRIDGE, HIGHWAY AND TRANSPORTATION DISTRICT**

**MEMORANDUM OF MINUTES**

**BOARD OF DIRECTORS MEETING**

**DECEMBER 15, 2023**

**These minutes are supplemented by the audio recording that is posted online at:**  
**<https://www.goldengate.org/district/board-of-directors/meeting-documents>**

The Board of Directors (Board) of the Golden Gate Bridge, Highway and Transportation District (District) met in regular session in the Board Room, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, on Friday, December 15, 2023, at 10:00 a.m., with President Thériault presiding. A remote audio option for public participation was available.

- (1) **CALL TO ORDER:** President Michael Thériault.
- (2) **ROLL CALL:** Secretary of the District Amorette M. Ko-Wong. **[00:21 Minutes Mark on the Audio Recording]**

**Directors Present (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**Directors Absent (4):** Directors Conroy, Engardio, Mastin and Safaí.

**Staff Present:** General Manager Denis Mulligan; Auditor-Controller Joseph Wire; District Engineer Ewa Bauer-Furbush; Secretary of the District Amorette Ko-Wong; Attorney Kimon Manolius; Deputy General Manager/Bridge Division David Rivera; Deputy General Manager/Ferry Division Michael Hoffman; Deputy General Manager/Administration and Development Kellee Hopper; Executive Administrator to the General Manager Justine Bock; Senior Board Analyst Elizabeth Eells.

- (3) **PLEDGE OF ALLEGIANCE:** Director Catherine Stefani **[01:10 Minutes Mark on the Audio Recording]**

Copies of all reports are available on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents> or upon request from the Office of the District Secretary.

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 2**

**(4) PUBLIC COMMENT: [01:35 Minutes Mark on the Audio Recording]**

President Thériault stated that members of the public would have up to three minutes each in which to make public comments.

The following individuals spoke under Public Comment:

- Kymberlyrenée Gamboa, Sacramento County resident (in person)
- Kathy Contway, Sacramento County resident (in person)
- Manuel Gamboa, Sacramento County resident (in person)
- John Holden, Bus Operator (in person)
- Shane Weinstein, Amalgamated Transit Union (ATU), Local 1575 (in person)
- Dave Rhody, The Climate Reality Project (in person)
- Warren Wells, Marin County Bicycle Coalition (remotely)
- Maurizio Bonacini, San Francisco resident and Golden Gate Triathlon Club (remotely)
- Taylor Walker, San Francisco resident and bicyclist (remotely)
- Lynn Gorfinkle, San Francisco resident and bicyclist (remotely)

**[28:35 Minutes Mark on the Audio Recording]**

President Thériault and General Manager Denis Mulligan expressed appreciation to the Gamboa and Contway family regarding their advocacy efforts for the Suicide Deterrent System (SDS). President Thériault thanked Mr. Holden for his comments.

Mr. Mulligan spoke about the District's commitment to making its fleets more green. He clarified that the Water Emergency Transportation Authority (WETA) operates a fast ferry between Vallejo and San Francisco, and does not have plans to electrify the vessels on the route at this time. He said that the District is working closely with WETA and utilizing the same ferry designer. He stated the District's customers make travel choices based on the commute speed.

He expressed appreciation for the Marin County Bicycle Coalition communication. He spoke about the diverse groups using the Bridge and noted the challenges of the restricted space and the various users sharing the space.

He also spoke about a National Park Service project for Vista Point Road that would go from Vista Point to Conzelman Road, and the Bridge's role as a partner on the project. He explained the scenic view route would provide an alternate way for people to travel from the Bridge to Sausalito and allow people to bypass a significant portion of Alexander Avenue.

**(5) CONSENT CALENDAR: [35:28 Minutes Mark on the Audio Recording]**

**Directors GROSBOLL/COCHRAN** moved and seconded to approve the Consent Calendar. All items were approved by the following vote of the Board of Directors:

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 3**

- AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.
- NOES (0):** None.
- ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

**(A) Approve the Minutes of the following Meetings:**

- (1) Transportation Committee of October 26, 2023;
- (2) Building and Operating Committee of October 26, 2023;
- (3) Finance-Auditing Committee of October 26, 2023;
- (4) Rules, Policy and Industrial Relations Committee of October 27, 2023; and,
- (5) Board of Directors of October 27, 2023.

**Carried**

**(B) Ratification of Previous Actions by the Auditor-Controller**

**Resolution No. 2023-071** (as detailed in the December 14, 2023, Finance-Auditing Committee meeting)

- (1) Ratifies Commitments and/or Expenditures
- (2) Ratifies Previous Investments
- (3) Authorizes Reinvestments
- (4) Accepts Investment Reports for October 2023 and November 2023

**Adopted**

**(6) REPORTS OF OFFICERS:**

**(A) General Manager [36:11 Minutes Mark on the Audio Recording]**

Mr. Mulligan presented the General Manager Report. He highlighted a few items in his report including: 1) recognition of Dexter Senigar, Lynford Edwards, Paul Wong, Jeffrey Sylvester and Robert Leece for their District service; and 2) update on the Golden Gate Transit Amalgamated Retirement Plan (GGTARP).

**[46:34 Minutes Mark on the Audio Recording]**

Director Hill commented about increased use of electric bicycles and decreased vehicles on the Bridge, and the possibility of having a barrier to separate pedestrians and bicyclists.

President Thériault commented about bicyclists who encounter numerous pedestrians on the Bridge.

Director Grosboll stated he recently walked on the Bridge and marveled at the many different ways that people use the Bridge.

Director Thier inquired about the GGTARP Rehabilitation Plan. She indicated that she believes this is a very important issue and would like to work on the plan.

President Thériault commented about actions taken by the GGTARP Board of Trustees.

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 4**

Mr. Mulligan responded to the Directors' comment and inquiries. He said the Board approved the use of electric bikes of classes 1-3 on the Bridge along with a speed limit of 15 miles per hours a couple of years ago. He responded that staff is not recommending that a roadway lane be converted to a bicycle lane. He explained that the GGTARP Rehabilitation Plan working group framework, including membership, was negotiated as part of the District's recent Memorandum of Understanding with ATU, and specifies equal representation from the Union's and District's GGTARP Trustees.

**(B) Attorney [54:00 Minutes Mark on the Audio Recording]**

Attorney Kimon Manolius presented the Attorney Report, which was for informational purposes only and no action was required.

**(1) Closed Session**

Attorney Manolius reported that a Closed Session, listed on the Board Agenda as Item Nos. 6.B.1.a and 10.B.1 would take place later in the meeting:

**6.B.1.a Conference with Legal Counsel – Existing Litigation**

Pursuant to Government Code Section 54956.9(a)

**Report of Hanson Bridgett, LLP**

- (i) *Greg McCullough v. Golden Gate Bridge, Highway and Transportation District, San Francisco Superior Court, Case No. CGC-21-596814.*

**10.B.1 Public Employee Performance Evaluation and Conference with Labor Negotiator**

Pursuant to Government Code Sections 54957 and 54957.6

- (a) General Manager  
(b) District Engineer  
(c) Auditor-Controller  
(d) Secretary of the District  
(e) Attorney of the District

**(C) District Engineer [54:29 Minutes Mark on the Audio Recording]**

District Engineer Ewa Bauer-Furbush presented the District Engineer Report, which was for informational purposes only and no action was taken. She provided an update on a few projects:

- Suicide Deterrent System (SDS)
- SDS Rescue Training Net
- Golden Gate Bridge Seismic Retrofit
- Larkspur Ferry Terminal Fuel Tank Rehabilitation
- Alexander Avenue Survey and Improvement Design Services

**[01:01:21 Hour Mark on the Audio Recording]**

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 5**

Director Thier expressed appreciation for the contributions of Ms. Bauer-Furbush and her Engineering Department team. She inquired about the possible use of herbicides in the Corte Madera Ecological Reserve project.

President Thériault pointed out the Engineer's Report, which is included with the Building and Operating Committee meeting packet of December 14, 2023, on pages 64 to 66.

Director Hernández acknowledged and expressed appreciation for the Board's approval of the SDS that allowed the project to be built. She also expressed appreciation for the work of District Engineering staff, under the leadership of District Engineer Ewa Bauer-Furbush.

Ms. Bauer-Furbush responded to the Director's inquiries. She said that staff has indicated the consultant cannot use an herbicide and instead, has to mechanically remove the invasive species. In response, the consultant is preparing a cost proposal, and staff anticipate they will return to the Board for approval in early 2024.

**(7) OTHER REPORTS:**

There were no Other Reports to discuss.

**(8) REPORT OF COMMITTEES:**

**(A) Building and Operating Committee/Committee of the Whole [01:06:32 Hour Mark on the Audio Recording]  
December 14, 2023  
Chair Patricia Garbarino**

President Thériault stated that the Building and Operating Committee met and discussed these items the day before.

**(1) Approve Actions Relative to the National Park Service Special Use Permit for Contract No. 2016-B-1, Golden Gate Bridge Physical Suicide Deterrent system and Wind Retrofit [01:06:49 Hour Mark on the Audio Recording]**

**Directors GARBARINO/STEFANI**

**Resolution No. 2023-072** approves actions relative to the National Park Service Special Use Permit for construction Contract No. 2016-B-1, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit*, as follows:

- (a) Authorizes execution of Amendment No. 2 to the permit extending the permit term to December 31, 2027;
- (b) Approves an annual permit fee in an amount of \$48,717 for each year of the four years of the permit extension to be charged to Project #1526, *Golden Gate Bridge Physical Suicide Deterrent System* (Project #1526) capital project;



**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 6**

- (c) Authorizes a \$194,868 budget increase in the FY 23/24 Bridge Division Capital Budget for Project #1526, to be funded with District cell site revenues, for a revised total Project #1526 budget of \$219,107,736; and,
- (d) Authorizes the General Manager to execute Amendment No. 2 to the permit with the terms and conditions outlined in the staff report.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (2) **Approve Actions Relative to the Golden Gate Bridge Physical Suicide Deterrent System Project** [01:08:04 Hour Mark on the Audio Recording]

**Directors GARBARINO/COCHRAN**

**Resolution No. 2023-073** approves the following actions relative to Project #1526, the Golden Gate Bridge Physical Suicide Deterrent System Project (Project #1526):

- (a) Authorizes a \$4,200,000 increase in the Project #1526 budget to finance the contract administration and construction engineering by the District's Engineering staff through approximately December 2024;
- (b) Authorizes execution of the Fourth Amendment to Professional Services Agreement No. 2018-B-07, *Golden Gate Bridge Physical Suicide Deterrent System and Wind Retrofit Construction Scheduling and Claim Review Services*, with Secretariat International, Manhattan Beach, CA, in an amount not-to-exceed \$1,108,305, for continuation of expert construction scheduling and estimating and claim evaluation services through approximately December 2024; and,
- (c) Authorizes an increase in the amount of \$5,308,305 in the FY 23/24 Bridge Division Capital Budget, relative to Project #1526, to be financed with District reserves, for a revised total Project #1526 budget of \$224,416,041, with the understanding that this total budget amount assumes Board approval of the four-year extension cost of the National Park Service (NPS) Special Use Permit for the Project presented in a separate item at the same meeting.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.



**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 7**

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

**(B) Meeting of the Finance-Auditing Committee/Committee of the Whole  
[01:09:44 Hour Mark on the Audio Recording]  
December 14, 2023  
Chair David Rabbitt**

Chair Rabbitt thanked staff for their work on the upcoming eight items.

**[Director Thier recused herself for Agenda Item Nos. 8.B.1 and 8.B.4, and departed.]**

President Thériault stated that the Board would consider Agenda Item No. 8.B.1, and then, consider Agenda Item No. 8.B.4 out of order.

**(1) Authorize Execution of On-Call Professional Services Agreements Relative to Contract No. 2023-B-092, Consulting Services for Tolling, Electronic Payments and Data Analysis [01:10:56 Hour Mark on the Audio Recording]**

**Directors RABBITT/GARBARINO**

**Resolution No. 2023-074** authorizes execution of On-Call Professional Services Agreements relative to Contract No. 2023-B-092, *Consulting Services for Tolling, Electronic Payments and Data Analysis*, as follows:

(a) Authorizes Execution of Professional Services Agreements relative to Contract No. 2023-D-092, with the following firms:

<b>FIRM</b>	<b>CITY/STATE</b>	<b>CATEGORIES*</b>
Arcadis IBI Group	San Francisco, CA	A-E, H
AtkinsRealis USA, Inc.	San Francisco, CA	All
Clevor Consulting Group	Portland, OR	H
Deloitte Consulting LLP	San Francisco, CA	C,D,G
Four Nines Technologies	Corte Madera, CA	A,C,D,H
HNTB Corporation	Oakland, CA	All
HDR	Walnut Creek, CA	All
Jacobs Engineering Group Inc.	San Francisco, CA	A,B,C,D,E,H
RS&H California, Inc.	San Francisco, CA	All
Silicon Transportation Consultants	Kirkland, WA	All
WSP USA, Inc.	San Francisco, CA	A-E & H

\*As detailed in the staff report of the Finance-Auditing Committee meeting of December 14, 2023.

These firms will provide a wide variety of specialized on-call project management, technical, and professional support functions related to the implementation and operation of a new replacement toll system,

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 8**

implementation and ongoing support for the Clipper fare collection system and data analysis for electronic revenue collection and District finances. Each Agreement will be for a five-year term with five additional one-year option terms to be exercised by the General Manager if in the Golden Gate Bridge, Highway and Transportation District's (District's) best interest, as determined by the General Manager. While there is no guaranteed compensation to any one firm, the total aggregate not-to-exceed amount over the entire term of all agreements, including all option terms, is \$20 million.

- (b) Authorizes the General Manager to issue individual task orders to the above listed firms up to the total aggregate approved amount if the task orders are within the contract scope, within the approved contract amount and if funding is available within the District's annual budget. All executed task orders will be presented to the Board's Finance and -Auditing Committee in the *Quarterly Reports on Procurements Under the General Manager's Authority*.

**Adopted**

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder and Stefani; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (5):** Directors Conroy, Engardio, Mastin, Safaí and Thier.

[This following item was on the Agenda as Item No. 8.B.4 and was considered out of order.]

- (2) **Authorize Execution of On-Call Contracts Relative to Request for Proposals No. 2023-D-075, Grants Management Professional Services**  
**[01:12:38 Hour Mark on the Audio Recording]**

**Directors RABBITT/SNYDER**

**Resolution No. 2023-075** authorizes the execution of three on-call contracts relative to Request for Proposals No. 2023-D-075, *Grants Management Professional Services*, with Villa Civil, APC of Encinitas, CA, Haley & Aldrich of San Jose, CA and WSP USA (WSP) of San Francisco, CA, to provide on-call professional support services for a three-year term, with two additional one-year options, to be exercised at the General Manager's discretion, for a total aggregate not-to-exceed amount of \$800,000 over the entire term for all three contracts, including both option terms, provided funding is available within the Golden Gate Bridge, Highway and Transportation District's annual budget.

**Adopted**

**AYES (14):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder and Stefani;

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 9**

Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (5):** Directors Conroy, Engardio, Mastin, Safaí and Thier.

[Director Thier returned.]

- (3) **Authorize Execution of a Fourth Amendment to the Services Agreement with VHT Star Star, LLC Relative to Contract No. 2013-B-11, Mobile Direct Response Network Services to Enable Mobile Messaging for Toll Information for All Electronic Tolling [01:14:01 Hour Mark on the Audio Recording]**

**Directors RABBITT/GIUDICE**

**Resolution No. 2023-076** authorizes the execution of the Fourth Amendment to the Services Agreement with VHT Star Star, LLC dba StarStar Mobile, relative to Contract No. 2013-B-11, *Mobile Direct Response Network Services to Enable Mobile Messaging for Toll Information for All Electronic Tolling*, for a total not-to-exceed amount of \$125,000 (up to \$25,000 per year), for the use of the Star Star phone number and application services for an additional one year with four one-year options, to be exercised at the discretion of the General Manager if deemed in the Golden Gate Bridge, Highway and Transportation District's (District) best interest. There are sufficient funds in the FY 23/24 District Division Operating Budget for the current term and that sufficient funds will be included in future year's budgets as necessary.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (4) **Approve Establishment of a New Project, Spaulding Drydocking and Capital Improvements, in the FY 23/24 Ferry Division Capital Budget [01:15:00 Hour Mark on the Audio Recording]**

**Directors RABBITT/GIUDICE**

**Resolution No. 2023-077** approves establishing a new Ferry Division Capital Project, Project #2447, *Spaulding Drydocking and Capital Improvements*, in the Fiscal Year 23/24 Ferry Division Capital budget in the amount of \$6,624,000.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier;

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 10**

Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (5) **Approve Actions Relative to Project No. 2413, Kronos Electronic Timekeeping System Upgrade** [01:15:35 Hour Mark on the Audio Recording]

**Directors RABBITT/DORSEY**

**Resolution No. 2023-078** approves the following actions relative to Project No. 2413, *Kronos Electronic Timekeeping System Upgrade*:

- (a) Authorizes the General Manager to execute Contract No. 2023-D-107, *Workforce Management System*, with UKG Kronos Systems, LLC, in an amount not-to-exceed \$345,950, which includes \$57,950 for the upgrade and migration of the District's Kronos Electronic Timekeeping System from the Workforce Central version to the new Dimensions version and \$288,000 for the first five years of maintenance and support;
- (b) Establishes a new capital project, Project #2413, *Kronos Electronic Timekeeping System Upgrade*, for the upgrade of the Kronos Electronic Timekeeping System, with a budget total of \$406,840. This amount includes professional services expenses, staff costs, contingencies and the first year of maintenance as detailed in the Fiscal Impact section of this report; and,
- (c) Authorizes the General Manager to approve additional amendments to Contract No. 2023-D-107 to provide for future years' annual recurring maintenance and support for the Kronos Electronic Timekeeping System beyond the initial five five-year term, at the current annual fee of \$57,600, subject to an annual cost increase not to exceed 8%, if funding is in the budget and if such renewals are deemed to be in the Golden Gate Bridge, Highway and Transportation District's best interest.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (6) **Receive the Independent Auditor's Annual Comprehensive Financial Report for the Year Ending June 30, 2023, as Submitted by Eide Bailly, LLP** [01:16:46 Hour Mark on the Audio Recording]

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 11**

**Directors RABBITT/SNYDER**

**Resolution No. 2023-079** receives the Independent Auditor's financial reports as submitted by Eide Bailly, LLP, for the following:

- (a) The Annual Comprehensive Financial Report for the year ending June 30, 2023; and,
- (b) The Independent Auditor's Communication Letter regarding matters related to the audit.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (7) **Receive the Independent Auditor's Single Audit Report for the Year Ending June 30, 2023, as Submitted by Eide Bailly, LLP [01:17:17 Hour Mark on the Audio Recording]**

**Directors RABBITT/GIUDICE**

**Resolution No. 2023-080** receives the Independent Auditor's Single Audit Report for the year ending June 30, 2023, as submitted by Eide Bailly, LLP.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (8) **Receive the Annual Report of the OPEB Retirement Investment Trust Board [01:17:44 Hour Mark on the Audio Recording]**

**Directors RABBITT/SNYDER**

**Resolution No. 2023-081** receives the Annual Report of the OPEB Retirement Investment Trust Board. This report summarizes the OPEB Retirement Investment Trust Board's annual review of its investment policy, service personnel and Charter.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 12**

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (C) **Meeting of the Governmental Affairs and Public Information Committee/Committee of the Whole [01:18:12 Hour Mark on the Audio Recording]**  
**December 15, 2023**  
**Chair Gerald Cochran**

- (1) **Approve the Implementation of the District's 2024 Legislative Platform [01:18:21 Hour Mark on the Audio Recording]**

**Directors COCHRAN/RABBITT**

**Resolution No. 2023-082** approves the implementation of the 2024 Legislative Platform as attached to this report.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

- (9) **ADDRESSES TO BOARD:**

There were no Addresses to Board.

- (10) **SPECIAL ORDER OF BUSINESS:**

- (A) **Approve the 2024 Golden Gate Bridge, Highway and Transportation District's Board of Directors Meeting Schedule [01:19:03 Hour Mark on the Audio Recording]**

Secretary of the District Amorette Ko-Wong presented the staff report.

**Directors GROSBOLL/COCHRAN**

**Resolution No. 2023-083** approves the 2024 Board of Directors Meeting Schedule as detailed in the staff report.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

**[Agenda Item No. 11 was taken out of order.]**

**(11) UNFINISHED BUSINESS**

**(A) Closed Session [01:19:50 Hour Mark on the Audio Recording]**

Attorney Kimon Manolius, at the request of President Thériault, stated that the Board would convene in Closed Session, as permitted by the Brown Act, to discuss the matters listed on the Board Agenda as Closed Session, Item Nos. 6.B.1.a and 10.B.1.

**(B) Open Session [01:23:39 Hour Mark on the Audio Recording]**

After Closed Session, President Thériault called the meeting to order in Open Session with a quorum present. Attorney Manolius reported that the Board had met in Closed Session, as permitted by the Brown Act. With regards to Agenda Item No. 6.B.1.a., the Board received a report from general counsel regarding the matter and authorized a \$300,000 settlement. With regards to Agenda Item No. 10.B.1., the Board was briefed about the Review of Officers.

**(10) SPECIAL ORDER OF BUSINESS (Continued)**

**[Agenda Item Nos. 10.C.1 and 10.C.2 were taken out of order.]**

**(C) Report from the Chair of the Nomination of Officers of the Board of Directors for 2024-2025 Advisory Committee [01:24:13 Hour Mark on the Audio Recording]**

**(1) Approve Selection of Officers of the Board of Directors for 2024-2025 [01:25:43 Hour Mark on the Audio Recording]**

Chair Pahre thanked President Thériault for appointing her as Chair and Directors Garbarino, Giudice, Grosboll, Mastin and Stefani as members of the Advisory Committee.

She presented the Advisory Committee's Report with the recommendation for the Officers of the Board for the first of two years starting in 2024:

President Gerald Cochran;  
First Vice President Elbert Hill; and  
Second Vice President David Rabbitt.

She said the appointments are consistent with the Board's tradition of alternately appointing tenured Board members from the south and the north. She spoke about each nominated Director's tenure on the Board.

She expressed appreciation to President Thériault for his service and stated that he has been elegant and eloquent.



**[01:27:36 Hour Mark on the Audio Recording]**

Director Thier acknowledged President Thériault and expressed appreciation for his leadership and willingness to help others. She spoke about his dedication, and ability to respectfully express himself and be inclusive.

Director Hill spoke about his history with President Thériault, his leadership, intelligence and direct manner. He commended him for his work as President of the Board.

President Thériault commented about the San Francisco Housing Action Coalition and Senator Scott Wiener.

Director Hernández spoke about her history with President Thériault. She said he has ambitious goals, which include learning to read in Greek and Latin, writing six books and traveling. She noted he has been working on his impressive list while maintaining a personal life and serving as President of the Board. She echoed the other Directors' sentiments and thanked him for his service.

President Thériault responded that some of his short stories have been accepted, some are available online and others are for sale. He confirmed that his book is close to being complete and he has also written a good portion of a novel.

**Directors PAHRE/GROSBOLL**

**Resolution No. 2023-084** approves the selection of Officers of the Board of Directors for the Years 2024-2025: President Gerald Cochran, First Vice President Elbert Hill and Second Vice President David Rabbitt.

**Adopted**

**AYES (15):** Directors Dorsey, Garbarino, Giudice, Grosboll, Hernández, Moulton-Peters, Pahre, Rabbitt, Rodoni, Snyder, Stefani and Thier; Second Vice President Hill; First Vice President Cochran; President Thériault.

**NOES (0):** None.

**ABSENT (4):** Directors Conroy, Engardio, Mastin and Safaí.

**(2) Changing of the Gavel [01:34:21 Hour Mark on the Audio Recording]**

President Thériault stated that this Special Order of Business item is to pass the gavel from himself to incoming President Gerald Cochran.

He thanked those who preceded him including former Presidents Grosboll, Hernández and Pahre and said they were role models for him. He reviewed some of his goals for his presidency and admitted he would have liked to do more. He expressed his hope that incoming President Cochran would appoint him to the Strategic Planning Advisory Committee.



**BOARD OF DIRECTORS MEETING  
DECEMBER 15, 2023/PAGE 15**

Michael Thériault, outgoing President of the Board of Directors, presented the gavel to Gerald Cochran, the newly appointed President of the Board of Directors, and extended his congratulations on behalf of the Board of Directors.

Incoming President Cochran thanked outgoing President Thériault for his leadership and highlighted some of the District's accomplishments during his tenure such as the return to in-person Board and Committee meetings, labor negotiations with the Amalgamated Transit Union, development of the Strategic Plan, and \$400 million for the Seismic Retrofit project. He also confirmed that he is appointing outgoing President Thériault as Chair of the Strategic Planning Advisory Committee.

Mr. Mulligan presented outgoing President Thériault with a gavel on a stand with Bridge components incorporated by District Ironworkers, and Ms. Ko-Wong presented a lamp with additional Bridge elements that were integrated by Bridge Division employees.

Incoming President Cochran accepted the gavel and thanked Board members for their confidence in him.

**(12) NEW BUSINESS**

There was no New Business.

**(13) COMMUNICATIONS [01:43:47 Hour Mark on the Audio Recording]**

Incoming President Cochran stated that copies of Communications are available from the District Secretary's Office.

**(14) ADJOURNMENT: [01:44:00 Hour Mark on the Audio Recording]**

All business having been concluded Directors GIUDICE/THIER moved and seconded that the meeting be adjourned in honor of James O'Donnell, Marjorie Macris and former First Lady Rosalynn Carter, at 12:02 p.m.

**Carried**

Respectfully submitted,

Amorette M. Ko-Wong  
Secretary of the District

AMK:EIE:tnm

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**AGENDA ITEM NO. 5.B.  
RATIFICATION OF PREVIOUS ACTIONS BY THE AUDITOR-CONTROLLER  
FINANCE-AUDITING COMMITTEE OF JANUARY 25, 2024**

**(B) Ratification of Previous Actions by the Auditor-Controller:**

**(1) Staff Report**

The previous actions by the Auditor-Controller were presented to the Finance-Auditing Committee for approval at the meeting of January 25, 2024. The staff report can be found on the District's web site at <https://www.goldengate.org/district/board-of-directors/meeting-documents>.

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